

Panel Members

Tad Perry is chair of the board of trustees for Central Methodist University in Fayette. He retired as executive director of the South Dakota Higher Education Board of Regents.

Judy Parkhurst is a member of the board of trustees for State Fair Community College in Sedalia. She and her husband are the former owners of Metal Processors, Inc., Sedalia, and she is a former small business owner.

Dwyane Smith is the provost and vice president for academic affairs at Harris-Stowe State University in St. Louis. He has conducted research in the areas of college access, diversity and multiculturalism across the United States and abroad.

Michael Middleton is the interim president of the University of Missouri. He previously served as deputy chancellor at the University of Missouri–Columbia and is a professor emeritus in the MU School of Law. Prior to joining the MU faculty, he held positions in several federal government agencies including the Civil Rights Division of the Department of Justice and the Office for Civil Rights at the Department of Health, Education and Welfare.

Jeff Pittman is the chancellor of St. Louis Community College. He previously served as the statewide vice president of corporate college services and online education at Ivy Tech Community College of Indiana. He also held a number of academic leadership positions at Ivy Tech.



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A Consequential Role: Completion and Campus Issues

August 4, 2016 ♦ Columbia, MO
*Holiday Inn Executive Center
Windsor I and II*

Agenda

8 a.m.	Registration and Breakfast
9 a.m.	Welcome and Opening Remarks Brian Fogle, Chair, Missouri Coordinating Board for Higher Education
9:10 a.m.	Preparing Missourians to Succeed: A Blueprint for Higher Education Leroy Wade, Interim Commissioner, Missouri Department of Higher Education
9:30 a.m.	Consequential Boards — Adding Value Where It Matters Most SPEAKER: Kevin Reilly, Senior Fellow, Association of Governing Boards, and President Emeritus and Regent Professor, University of Wisconsin System HANDOUTS: Consequential Boards and Statement on Fiduciary Duties
10:30 a.m.	Break
10:45 a.m.	Getting Students to the Finish Line — The Role of Boards in College Completion MODERATOR: Ellen Chaffee, Senior Fellow, Association of Governing Boards, and President Emerita, Valley City State University and Mayville State University PANELISTS: Tad Perry, Chair, Board of Trustees, Central Methodist University Judy Parkhurst, Board of Trustees, State Fair Community College Dwyane Smith, Provost and Vice President for Academic Affairs, Harris-Stowe State University HANDOUTS: Statement on College Completion and 2016–2017: Top Strategic Issues for Boards
Noon	Lunch — Picadilly Meeting Room
1 p.m.	Monitoring the Campus Climate — Diversity and Inclusion and the Role of Boards SPEAKER: Artis Hampshire-Cowan, Senior Fellow, Association of Governing Boards, and Former Senior Vice President and Secretary of the Board, Howard University HANDOUTS: Blog Post: Why Boards Should Care About Campus Unrest, Blog Post: Diversity Questions for Boards and 2016–2017: Top Strategic Issues for Boards
2 p.m.	Break
2:15 p.m.	Emerging Campus Issues — Safety and Free Speech — Questions Boards Should Ask MODERATOR: Kevin Reilly, Senior Fellow, Association of Governing Boards, and President Emeritus and Regent Professor, University of Wisconsin System PANELISTS: Ellen Chaffee, Senior Fellow, Association of Governing Boards, and President Emerita, Valley City State University and Mayville State University Michael Middleton, Interim President, University of Missouri Jeff Pittman, Chancellor, St. Louis Community College HANDOUTS: Updated Advisory Statement on Sexual Misconduct and 2016–2017: Top Strategic Issues for Boards
3:15 p.m.	Wrap-up
3:30 p.m.	Adjourn

Featured Speakers

Ellen Chaffee
Senior Fellow, AGB
President Emerita,
Valley City State University
and Mayville State University



Ellen Chaffee’s career includes institutional, system, policy and national professional leadership roles in public and private higher education, as well as extensive research and publication. Particular areas of interest include leadership and organizational effectiveness, strategic thinking, organizational change, and the role of information and technology.

Chaffee has served as past president of two universities and two national professional associations and has led executive, academic affairs, student affairs, research and equal opportunity functions. She was president of Valley City State University for 15 years and served nine of those years simultaneously as president of Mayville State University in North Dakota. Her leadership created a culture of innovation, change and accountability. She then spent a year as president in residence at Harvard University. Previous positions include academic vice-chancellor for the North Dakota University System and director of organizational studies at the National Center for Higher Education Management Systems.

Chaffee was president of the Association for Institutional Research and the Association for the Study of Higher Education and served as the public member of the American Council on Pharmaceutical Education, the accrediting board for pharmacy.

She has published five books and dozens of articles in refereed journals, as well as 750 weekly columns in community newspapers.

Chaffee earned her M.A. and Ph.D. in higher education administration and policy analysis at Stanford University.



Artis Hampshire-Cowan
Senior Fellow, AGB
Former Senior Vice President
and Secretary of the Board,
Howard University

Artis Hampshire-Cowan recently completed a 23-year tenure at Howard University, which included serving as senior vice president and secretary, interim chief operating officer, and acting president. A speaker and trainer, her training specialties include organizational development, leadership, managing change and transition, diversity, board-CEO relationships, board development, and strategic deployment. Prior to serving as senior vice president, she served concurrently as secretary and vice president for human resource management and provided executive oversight for a workforce of more than 6,000.

Before joining Howard University, she spent 12 years working with the government of the District of Columbia. This included time as a congressional lobbyist, consumer and regulatory enforcement administrator, attorney-advisor to the deputy mayor for economic development, and senior advisor and counsel to the city administrator. She also served as general counsel for RFK Stadium, where she led negotiations to build a new Redskins Stadium. She subsequently served as special counsel to County Executive Wayne Curry in his successful bid to relocate the team to Prince George’s County, Md.

Hampshire-Cowan graduated with honors from Morris Brown College with a degree in business management. She received her JD from Temple University Law Center. She also is a graduate of Harvard’s Institute for Higher Education Management.

Kevin P. Reilly
Senior Fellow, AGB
President Emeritus
and Regent Professor,
University of Wisconsin System



Kevin Reilly is president emeritus and regent professor with the 26-campus University of Wisconsin (UW) System, having served as president from 2004–2013. In collaboration with the UW Board of Regents and the Chancellors, he developed the “Growth Agenda for Wisconsin,” a long-term vision and strategic framework for what the university needed to do to help Wisconsin and the nation be more competitive in the global knowledge economy. Under his leadership, enrollment grew to 182,000 — an all-time high — and sponsored research continued to expand beyond \$1 billion annually.

Reilly served as chancellor of UW-Extension from 2000 to 2004 and as provost and vice chancellor of Extension from 1996 to 2000. A native of New York City, he came to Wisconsin from the State University of New York (SUNY) System, where he was associate provost for academic programs and then secretary of the university. In the latter role, he was the corporate officer staffing the SUNY Board of Trustees.

He currently is a member of the Higher Education Working Group on Global Issues for the Council on Foreign Relations and the Steering Committee for the Celtic Studies Program at UW-Madison. He also has served as the president of the National Association of System Heads.

He is author and editor of books and articles on higher education leadership, policy and accreditation, and other topics in literature and Irish studies. Among his awards and honors are the Signature of Excellence Award from the University Professional and Continuing Education Association, the Chancellor’s Medallion from UW-Oshkosh, and a commendation from the Senate of Wisconsin for his contributions to the state.

Reilly earned his B.A. at the University of Notre Dame and his M.A. and Ph.D. at the University of Minnesota.